

DAY 1

8:15 AM - 9:00 AM	Registration & Welcome Breakfast
9:00 AM - 10:15 AM	Program Overview & Goal Setting
10:15 AM - 10:30 AM	Break
10:30 AM - 12:30 PM	Leadership Presence
12:30 PM - 1:30 PM	Networking Lunch
1:30 PM - 3:00 PM	MIT 4 Caps Leadership Model
03:00 PM - 03:30 PM	Break
3:30 PM - 5:00 PM	MIT 4 Capabilities Leadership Model (cont'd)
5:00 PM - 6:30 PM	Networking Reception

DAY 2

8:30 AM - 9:00 AM	Breakfast
9:00 AM - 10:30 AM	Power and Networks
10:30 AM - 11:00 AM	Break
11:00 AM - 12:30 PM	Power and Networks (cont'd)
12:00 PM - 1:30 PM	Networking Lunch and Group Photo
1:30 PM - 5:30 PM	3 Big Strategies for Maximizing Executive Productivity

DAY 3

8:30 AM - 9:00 AM	Breakfast
9:00 AM - 10:30 AM	Introduction to Systems Thinking
10:30 AM - 11:00 AM	Break
11:00 AM - 12:30 PM	Fail Better: Design Smart Mistakes and Succeed Sooner
12:30 PM - 01:30 PM	Dean's Roundtable Lunch
1:30 PM - 3:00 PM	Finance: Principles of Fundamental Analysis
03:00 PM - 03:30 PM	Break
3:30 PM - 5:00 PM	Finance: Principles of Fundamental Analysis (cont'd)
5:00 PM - 5:30 PM	Learning Circles

DAY 4

8:30 AM - 9:00 AM	Breakfast
9:00 AM - 10:30 AM	Designs of Work: Visual Management
10:30 AM - 11:00 AM	Break & Bus Transport
11:00 AM - 12:30 PM	Tour of Broad Genomics Lab - Demonstration of Visual Management
12:30 PM - 1:30 PM	Networking Lunch
1:30 PM - 4:30 PM	Improvitational Leadership
4:30 PM - 5:00 PM	Learning Circles

DAY 5

8:30 AM - 9:00 AM	Breakfast
9:00 AM - 10:30 AM	Perspectives on Organizational Change
10:30 AM - 11:00 AM	Break
11:00 AM - 12:30 PM	Perspectives on Organizational Change (cont'd)
12:30 PM - 1:30 PM	Networking Lunch
1:30 PM - 3:00 PM	Psychology of Getting Things Done - Resistance to Change
03:00 PM - 03:30 PM	Break
3:30 PM - 5:00 PM	Psychology of Getting Things Done - Resistance to Change (cont'd)
3:30 PM - 5:00 PM	Learning Circles
05:30 - 08:30 PM	Group Activity and Dinner

DAY 6

8:30 AM - 9:00 AM	Breakfast
9:00 AM - 10:30 AM	The Promises We Make... Do We Keep Them or Not?
10:30 AM - 11:00 AM	Break
11:00 AM - 12:30 PM	Opportunities to Get Better, Faster, Smarter... Seized On or Dropped?
12:30 PM - 1:30 PM	Networking Lunch
1:30 PM - 3:00 PM	Focusing On the Little Picture to Avoid Getting Slammed by the Crisis
03:00 PM - 03:30 PM	Break
03:30 PM - 05:00 PM	Small Steps or Giant Leaps? How Audacious Goals Are Reached
05:00 PM - 05:30 PM	Learning Circles

DAY 7

8:30 AM - 9:00 AM	Breakfast
9:00 AM - 10:30 AM	Innovation Ecosystems
10:30 AM - 11:00 AM	Break
11:00 AM - 12:30 PM	Innovation Ecosystems (cont'd)
12:30 PM - 1:30 PM	Networking Lunch
1:30 PM - 3:00 PM	Analytics for Decision Making: Lessons from the Sports Data Revolution
3:00 PM - 3:30 PM	Break
3:30 PM - 5:00 PM	Building Platform Businesses
05:00 PM - 5:30 PM	Learning Circles

DAY 8

8:30 AM - 9:00 AM	Breakfast
9:00 AM - 10:30 AM	Academy Recap
10:30 AM - 11:00 AM	Break
11:00 AM - 12:00 PM	Putting Learning Into Action
12:00 PM - 12:30 PM	Participant Feedback
12:30 PM - 1:30 PM	Networking Lunch
1:30 PM - 3:00 PM	Certificate Ceremony & Celebration